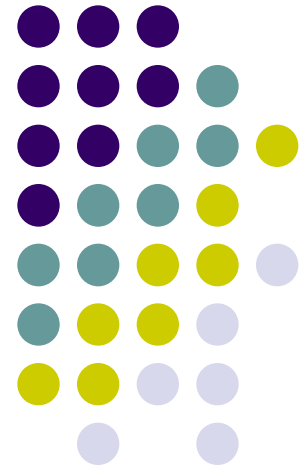


National Action Plans

Why a revision is necessary?

Andrey Ivanov with inputs from
Eben Friedman, Magdalena Kouneva and
Katerina Velichkova,

Spiska Nova Ves, 22 September 2009

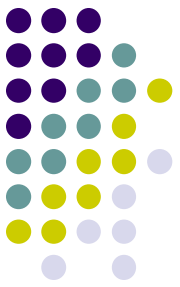


The NAPs in the framework of the Decade



- Efficient and timely implementation of NAPs (including necessary **funding**)
- Romani **participation** in implementation and monitoring
- **Coordination** among line ministries and other relevant institutions
- Provision of **disaggregated data** in accordance with international standards on data collection and data protection
- Establishment of an effective monitoring mechanism for **measuring progress**

Five+ years down the road – some general questions



- Are M&E activities going as planned?
- How are findings from M&E activities being used and disseminated? What changes are needed to make M&E more relevant for decision-making?
- What are there methodological issues that need to be addressed or changes that need to be made to M&E design? Which institutions are responsible for making necessary changes?
- Are sufficient human and material resources available for M&E activities as planned/after any necessary changes? If not, what must be done to secure necessary resources?

A glance at the NAPs: prevailing weaknesses



- **Institutional arrangements** for M&E not sufficiently developed
- Absence of clear arrangements for:
 - **Reporting** (i.e., who reports to whom and when)
 - **Data collection** (including lack of clear timelines)
- **Baseline data** generally not available
- Lack of **funding provisions** for
 - Baseline studies
 - Ongoing data collection and review
- **Insufficient distinction** among categories:
 - ★ **targets**
 - ★ **objectives**
 - ★ **indicators**
 - ★ **activities**
- **Qualitative methods** (e.g. surveys) used in unsystematic manner
- **Follow-up mechanisms** not adequately developed
- Regular updates but within the existing frameworks of the initial plans

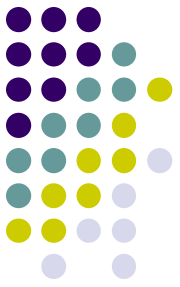
Key elements of M&E (2007 status)



	BG	CRO	CZ	HUN	MCD	MNT	RO	SRB	SK
Institutional arrangements for monitoring									
Clear reporting requirements									
Participatory M&E									
Data collection Baseline data									
Comprehensive M&E plans									
Allocation of funds for monitoring									
Feedback mechanisms									
External evaluation									

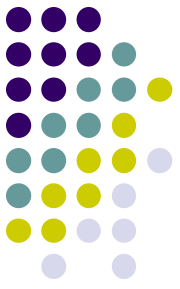


Revising NAPs - design quality



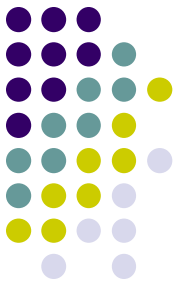
- ❑ Adequate coverage of Decade priority areas, incorporation of cross-cutting issues
- ❑ Realism, plausibility, and relevance of goals
- ❑ Identification of segments of Romani population with distinct needs
- ❑ Specification of outputs at national, regional, local levels with appropriate budget allocations
- ❑ Fit between measures in different priority areas
- ❑ Extent to which probable effects of NAP implementation on relations between Roma and non-Roma have been taken into account
- ❑ Clear link to crisis response policies

Revising the naps – M&E arrangements



- ❑ Clear M&E responsibilities with budget allocations for M&E activities
- ❑ Appropriate performance indicators for each activity using qualitative and quantitative methods and indicators
- ❑ Identification of data sources and availability of data; specification of data collection methods, frequency, responsibilities
- ❑ Baseline studies for target-setting
- ❑ Description and quantification of needs as outputs
- ❑ Quantified milestones and thresholds
- ❑ Clear procedures for analyzing, reviewing, and using performance data and reporting (what reports produced, for whom, and how often)
- ❑ Provisions for regular review of NAPs; regular stakeholder meetings
- ❑ Mechanisms to ensure action on M&E findings

National capacity for effective M&E



- Building monitoring capacity
 - *Distinct administrative body for M&E?*
 - *Specialized units within general NAP coordinating body?*
- Making M&E participatory
 - *M&E networks (government, implementers, target group)*
 - *Standing mechanism for consultation with Romani NGOs*
- Providing necessary training
 - *Government and non-government actors*
 - *Adapted to recipients' needs*
 - *Common minimum level of M&E knowledge*
- Periodic (external) evaluation complements ongoing (internal) monitoring!
- Dissemination to widest possible audience